Love and compassion are necessities, not luxuries. Without them, humanity cannot survive.

HIS HOLINESS THE 14TH DALAI LAMA

SAVE THE DATE
April 5 – 7, 2017
#skollwf
skoll.org

THE 13TH SKOLL WORLD FORUM ON SOCIAL ENTREPRENEURSHIP
APRIL 13–15, 2016, OXFORD UK
Love and compassion are necessities, not luxuries. Without them humanity cannot survive.

HIS HOLINESS
THE 14TH DALAI LAMA
In our quest to help bring about a peaceful and prosperous world, we turn to justice to light the way.

A FRAMEWORK FOR

Justice is sweet and musical; but injustice is harsh and discordant.

HENRY DAVID THOREAU
A FRAMEWORK FOR JUSTICE

In our quest to help bring about a peaceful and prosperous world, we turn to justice to light the way.
Justice is our north star. It provides the bearings to guide us through territory fraught with tests of character and will. It steers us to ever more powerful solutions to the pressing problems of our time. It summons in us the courage and fortitude to tackle issues vital to a better future for humanity—from peace and human rights to education, health, economic opportunity, and environmental sustainability.

Today, those suffering most from the crises of our times are sounding a clarion call for justice. Government and business can and must do right by asylum seekers, the wrongly imprisoned, and victims of trafficking, violence, poverty, and climate change. But to make enough of a difference, in time and at scale, we need social entrepreneurs and their solutions to point the way. Social entrepreneurs know that justice represents a human need as fundamental as food or shelter. Indeed, research shows that children as young as two or three recognize when a wrong has been done and instinctively seek to right it.

Still, there is no question that social entrepreneurs and those of us who partner with them confront formidable odds. We appreciate at a visceral level how entrenched and powerful forces of injustice create the conditions for most of what’s wrong in the world. It’s injustice that robs the poor of opportunities, displaces people from their homes, and consigns too many to lives of misery and hopelessness.

To create and strengthen the institutions on which a just society depends, instinct is insufficient. We must grapple with and grasp how injustice takes root and is sustained. This piece of the social entrepreneur’s discipline is pivotal to success. In our book, Getting Beyond Better: How Social Entrepreneurship Works, Roger Martin and I discuss the role of this deep understanding.

JOIN US FOR A CONVERSATION
Post-Paris: A New Era in Global Sustainability?
Thursday, 10:45am

“Climate change is the biggest human rights issue in the world.”
MARY ROBINSON President, Mary Robinson Foundation—Climate Justice

“Climate change is the biggest human rights issue in the world.”
PRINCIPLES OF CLIMATE JUSTICE

• Respect and protect human rights
• Support the right to development
• Share benefits and burdens equitably
• Ensure that decisions on climate change are participatory, transparent, and accountable
• Highlight gender equality and equity
• Harness the transformative power of education for climate stewardship
• Use effective partnerships to secure climate justice
Economic growth is not enough. We need inclusive and sustainable growth that tackles the injustices and inequalities in our societies head on and makes the protection of our planet a real priority.

MICHAEL GREEN
EXECUTIVE DIRECTOR, SOCIAL PROGRESS IMPERATIVE
by engaging with its actors and their roles over the long term. It is only through such an extended apprenticeship that social entrepreneurs come to appreciate the forces that sustain an unjust equilibrium at the same time that they abhor the resulting suffering. This perspective shifts the social entrepreneur’s vision from wishful thinking to active testing of a limited set of interventions: those with the potential to unleash a cascade of effects strong enough to shift a stubborn status quo.

It is their hunger for justice that fuels social entrepreneurs’ movement from insight to vision, from model-building to impact at scale. On a global level, we can also see this progression in play in the negotiations that produced the 17 Sustainable Development Goals (SDGs) adopted by the United Nations last year.

Working behind the scenes, social entrepreneurs from every part of the world and across every issue brought their knowledge and experiences to bear in this process. It’s telling that justice is threaded through just about all of the goals and targets. It’s also worth underscoring that Goal 16 specifically commits to achieving “access to justice for all” by focusing on peace, justice, and strong institutions.

The path has opened before us, and the work to build or strengthen those institutions—work essential to successful social entrepreneurship—has begun.

Taken together, the SDGs provide the scaffolding for a new and powerful framework for justice. They indicate not only that a far more just world can be achieved, but also point to how it can be created. Some have estimated that it will cost between $2 and 3 trillion each year to achieve the envisioned results by 2030—a big number on the face of it, but less than five percent of the global economy.

Do-able? The odds of success get better when social
entrepreneurs are joined by business and government, by actors of good faith and common cause across sectors and geographies, and when all work together to craft lasting solutions to the toughest problems of our time.

But just as we have been careful to define social entrepreneurship precisely—avoiding the temptation to call any leader having or striving for impact on the world a “social entrepreneur”—we must also be precise in characterizing and addressing justice.

Consider how often we reference “social” justice, as if there were any other kind! Justice is inherently “social” and inextricably linked to how a society functions, how it serves or betrays its principal responsibility to its citizens.

Yet, how we nurture justice, and measure its progress in different areas integral to healthy societies around the world, varies greatly.

We need a robust framework for justice to help us envision and create solutions capable of upending what’s wrong in the world by restoring what’s right. Only then can we move from the ideal to the realization of “justice for all.” We must learn both to abhor and appreciate the fundamental contradictions within our nature as human beings and in the societies we shape.

We must face squarely the paradox inherent in civilizations revered for their achievements—from ancient Egypt and its pyramids to a U.S. democracy and the rights enshrined in its constitution—and come to terms with the dark side of societies that institutionalized slavery.

We need to determine how the world’s most economically advantaged nation also came to be its most punitive, incarcerating more than a quarter of the world’s prisoners. And we must also see the refugees driven to Europe’s shores as human beings fleeing victimization so they can take charge of their lives. Embracing such paradoxes helps us channel our “fierce compassion” to infuse an unerring sense of justice into the institutions that will ensure dignity and well-being for all human beings.

**Sally Osberg**
President and CEO, Skoll Foundation

The Forum aims to highlight both thinking and action, and calls on our community to celebrate and support social entrepreneurs whose dedication to justice—in all its forms—propels their journeys “beyond better” toward real and lasting solutions.

To read more about how social entrepreneurs work to create a more just, prosperous, and sustainable world, go to: skoll.org/perspectives

**JUSTICE FOR THE DISPLACED**

Here in Europe, we also witness the urgent need for **fierce compassion** as thousands of asylum seekers risk their lives each week, arriving on shores where they are both welcome and their futures are precarious.

The crisis echoes many themes you’ll encounter in these Forums. Some will address the **ambition** (SWF, 2014) of those arriving to build new lives, of the receiving countries to live up to their ideals, and the need for collaboration to achieve large-scale change. Others speak to the **belief** (SWF, 2015) that solutions can be forged, because we have seen social entrepreneurs take on massively broken and dysfunctional systems many times before.

We will not give up until there are solutions, and we will continue to support and cheer on the social entrepreneurs working to transform our world so it is more peaceful, prosperous, and just.

**JOIN US FOR A CONVERSATION**
**Refugee Crisis: Roots and Remedies**
Wednesday, 3:45pm
Injustice anywhere is a threat to justice everywhere.

MARTIN LUTHER KING, JR.
FIERCE COMPASSION
WELCOME TO
THE 13TH SKOLL WORLD FORUM

As agents of change, we are challenged to embrace the contradiction at the heart of our work: our feelings of outrage must ignite our impulse to do right by those suffering from injustice. Social entrepreneurs and the innovators who help them solve the world’s most pressing problems embody fierce compassion. They don’t just rail at what’s wrong, they strive to make it right. They imagine a world of peace, sustainability, and shared prosperity and are unrelenting in their efforts to see that vision realized. In so doing, they re-negotiate both the roles and responsibilities traditionally consigned to business, government, or civil society, and help to harness the collective action needed to transform the world.
Jeff Skoll is an entrepreneur devoted to creating a sustainable world of peace and prosperity. Over the last 16 years, he has created an innovative portfolio of philanthropic and commercial enterprises, each a distinctive catalyst for changing the trajectory of issues that most affect the survival and thriving of humanity. This portfolio includes the Skoll Foundation, Skoll Global Threats Fund, Participant Media, and Capricorn Investment Group—all coordinated under the Jeff Skoll Group umbrella.

The Skoll entrepreneurial approach is unique: driving large-scale, permanent social impact by investing in a range of efforts that integrate powerful stories, data, capital markets, technology, partnerships, and organized learning networks. Operating independently from one another yet deeply connected through a shared vision, Skoll organizations galvanize public will, influence policy, and mobilize resources to accelerate the pace and depth of change.

Jeff was the first full-time employee and President of eBay, where he experienced firsthand the power of combining entrepreneurship, technology, and trust in people. His work today embodies those fundamental lessons. All of Jeff’s organizations rely on the premise that people are basically good, and that if good people are given the opportunity to do the right thing, they will.
The mission of the Skoll World Forum is to accelerate the impact of the world’s leading social entrepreneurs by connecting them with essential partners in collaborative pursuit of learning, leverage, and large-scale social change.

**The Skoll Foundation** drives large-scale change by investing in, connecting, and celebrating social entrepreneurs and the innovators who help them solve the world’s most pressing problems. Founded by Jeff Skoll and led by Sally Osberg, the Foundation’s signature program is the Skoll Award for Social Entrepreneurship. Today, the Foundation’s portfolio includes 96 organizations and 118 social entrepreneurs around the world.

[skoll.org](http://skoll.org)

**The Skoll Centre** is a leading academic entity for the advancement of transformational entrepreneurship worldwide. It fosters innovative approaches to systems change through education, research, and collaboration. Led by Pamela Hartigan, the Centre was founded in 2003 by the Skoll Foundation with a gift to the Saïd Business School at Oxford University.

[www.skollcentre.org](http://www.skollcentre.org)
JOIN THE CONVERSATION ONLINE

Check out the Forum Live page at skoll.org/live for videos, photos, and conversations as they happen in real time. The live-streamed coverage begins at 10:00am GMT +1 on April 13, 2016.

LEARN, SHARE, AND EXPLORE

Skoll.org is a platform where you can learn about social entrepreneurs’ innovations, impact on global issues, and solutions to pressing world problems. You can explore Big Ideas, timely Spotlights, job opportunities, and the broader Skoll Community. As a delegate, you can access delegate contact information and connect directly.

We regularly collaborate with the Forum community on contributions to skoll.org and partner with some of the world’s leading media institutions to amplify coverage of global issues that matter. Our media partners include The Christian Science Monitor, CNN, Devex, Forbes, The Guardian, Harvard Business Review, Huffington Post, Reuters, and the Stanford Social Innovation Review.

If you’d like to contribute content or become a content partner, please contact our Public Engagement Team at comms@skoll.org.
SKOLL WORLD FORUM APP

Download the Skoll World Forum mobile app (available for iPad, iPhone, and Android) to make the most of your experience.

Once you’ve received your welcome email, log in to access a network of the world’s top social innovators and:

• Discover, connect, and collaborate more deeply with your fellow delegates by participating in conversations or emailing delegates directly.
• Find delegates according to their issue area expertise, regional focus, and location.
• View session and speaker details.
• Build your own schedule for your time in Oxford.

To use this app you must be a registered delegate. You can log in with the username and password you created when you initially registered for the Forum. If you did not set up a username at that time, you can find your unique URL in the email from skollworldforum@skoll.org with the subject line: “Welcome to the 2016 Skoll World Forum on Social Entrepreneurship.”

Scan this QR code to download the Skoll World Forum mobile app.
Tuesday
**Introductions**

**REGISTRATION**
1:00–5:00pm
Saïd Business School

**FIRST CONNECTIONS**
2:00–3:00pm, 3:00–4:00pm, and 4:00–5:00pm
Seminar Room A

Accelerate your Forum experience with an energetic, facilitated networking session. Think speed dating for social entrepreneurs! This is one of many Forum opportunities to make lasting connections.

**WALKING TOUR**
2:30–4:00pm and 4:00–5:30pm
From East Wing Entrance Hall

Take a tour through the historic center of Oxford. Learn about the University while visiting some of the city’s oldest buildings, grandest dining halls, and most atmospheric chapels, cloisters, and quadrangles.

**SERENDIPITY DINNERS**
7:00–9:00pm
Dining locations throughout Oxford

Join fellow delegates for “Serendipity” dinners—tables reserved for Skoll World Forum delegates throughout Oxford for pre-Forum networking and dining. Start those remarkable conversations and connections early! Food and drink are on your own. Spots will be filled on a first-come, first-served basis.

Sign up at skoll.org/serendipity-dinner-signup

**EXPERIENCE IMMERSIVE STORYTELLING**
2:00–4:00pm
Virtual Reality Lounge

*Collisions* is a virtual reality journey, created by artist Lynette Wallworth, that takes you into the homeland of indigenous elder Nyarri Morgan and the Martu tribe in remote Western Australia. Put on a headset and experience the power of immersive virtual reality storytelling as Nyarri shares his powerful story of first contact with Western science and technology. This 15-minute short will be screened throughout the Forum, with the filmmakers available periodically for Q&A. Please see the screening schedules in the Entrance Hall and Virtual Reality Lounge.

**AFTER-HOURS PUB NIGHT**
9:00–11:00pm
The Head of the River, Folly Bridge

Continue the conversation and pre-Forum networking at The Head of the River, a classic English pub right on the banks of the River Thames. Food and drink are on your own.
Wednesday
Collisions is a virtual reality journey, created by artist Lynette Wallworth, that takes you into the homeland of indigenous elder Nyarri Morgan and the Martu tribe in remote Western Australia. Put on a headset and experience the power of immersive virtual reality storytelling as Nyarri shares his powerful story of first contact with Western science and technology. This 15-minute short will be screened throughout the Forum, with the filmmakers available periodically for Q&A. Please see the screening schedules in the Entrance Hall and Virtual Reality Lounge.

This time is designed to accommodate breakfast meetings, personal time, or networking with other delegates at Said Business School. A light breakfast will be served.

Silent meditation reunites body and mind in the present moment. Guided morning meditations are an opportunity to practice this together, and prepare yourself for a mindful Skoll World Forum. Open to all, no experience required. Led by your fellow delegate, Skoll Awardee, and Zen priest, Bart Weetjens.
SESSIONS

WEDNESDAY 10:00–11:15AM

Getting Beyond Business as Usual: Paving the Way for Social Progress

NELSON MANDELA LECTURE THEATRE

PANEL DISCUSSION

We live in a world in which GDP and quarterly earnings dominate, leaving critical aspects of social progress under-prioritized, underfunded, and marginalized. While solutions exist, their innovators continue to face systemic barriers, structural inefficiencies, and constrained resource flows—blocking benefits to those who need them most. Join leading reformers and systems thinkers to discuss how we can bring about a new status quo: a world in which social progress is valued, and where the most promising solutions are recognized and adopted by those with the power to bring about a just and sustainable future.

MODERATOR
Michael Green Executive Director, Social Progress Imperative

SPEAKERS
Alexis Bonnell Chief, Applied Innovation and Acceleration, U.S. Global Development Lab, USAID
Marcela Manubens Global Vice President, Social Impact, Unilever
Michael Porter Professor, Harvard Business School
Astrid Scholz Chief Everything Officer, Sphaera
Darren Walker President, Ford Foundation

Higher Ground: Faith and Spirituality as Levers for Change

RHODES TRUST LECTURE THEATRE

INTERVIEW SERIES

Faith is a source of inspiration, wisdom, and influence for 80 percent of the global population. Historically, religion has been an origin of both peace and conflict, but it can also be a potent tool for creating sustainable social progress. From Vatican-led climate change action, to Rumi-inspired peace movements in Afghanistan, and an Imam who is counteracting radicalization over the television, this session highlights problem-solving approaches that have successfully blended faith and culture in radically different global contexts.

MODERATOR
Jenny Taylor CEO and Founder, Lapido Media

SPEAKERS
Muhammad Hussaini Bagnya Imam
Michael Czerny Office of the President, Pontifical Council for Justice and Peace
Molly Melching Founder and CEO, Tostan
Sakena Yacoobi Founder and CEO, Afghan Institute of Learning
**Trust and Accountability in the Digital Age**

**LECTURE THEATRE 4**

**PANEL DISCUSSION**

Beyond the far-reaching implications of government and corporate accountability regarding data, entrepreneurial organizations are increasingly relying on data collection, storage, and analysis as part of their social impact work. This data is critical to providing metrics to measure success, and can inform interventions down to the individual level. How can social enterprises ensure that in doing good, they are not also doing unintentional harm? This session will examine how entrepreneurs are addressing these challenges.

**MODERATOR**

Alexsis de Raadt St. James  Founder and Chairman, The Althea Foundation

**SPEAKERS**

Melanie Edwards  Founder and CEO, Mobile Metrix

Toby Norman  CEO, Simprints

Juliana Rotich  Executive Director, BRCK

Mariarosaria Taddeo  Researcher—Associate Co-Investigator, PETRAS Hub for Internet of Things, a EPSRC project, Oxford Internet Institute

---

**Mindful Action, Intelligent Fearlessness: Creating Movements that Inform, Inspire, and Change the World**

**EDMOND SAFRA LECTURE THEATRE**

**SEMINAR**

Come explore how the practice of meditation and mindfulness can help us cut through our fixed ideas about the world. Discover how to harness the fearless intelligence required to courageously face the blank canvas—that space out of which real social innovation can emerge. Seasoned practitioners will work with you to remove perceptual barriers, shifting ideas from impossible to possible. Whether a spiritual novice or a monk, you will deepen your awareness of how mindfulness-based practices can inform and inspire you to meet and diminish suffering in the world.

**MODERATOR**

Ron Schultz  Co-Founder, Waterman Aylsworth—Centers for Creative Entrepreneurship

**SPEAKERS**

Karen Tse  Founder and CEO, International Bridges to Justice

Bart Weetjens  Founder, APOPO

---

**Stronger Together? Government Collaboration with Social Enterprises in India**

**SEMINAR ROOM A**

**ROUNDTABLE**

In a perfect public-private partnership, each partner enables and leverages the other’s unique strengths. But many view government as inefficient and a source of unnecessary bureaucracy. At the same time, governments remain largely unaware of results achieved by social enterprises and the solutions they deliver to the poor. Through an in-depth, live examination of cases of collaboration between governments and social enterprises, this session will highlight the mutual benefits of collaboration and share lessons learned in overcoming challenges in the process of establishing a partnership.

**MODERATOR**

Natalia Agapitova  Program Coordinator, World Bank Group

**SPEAKERS**

Rwitwika Bhattacharya  CEO, Swaniti Initiative

GV Sanjay Reddy  Vice Chairman, GVK Emergency Management and Research Institute

Vidyavathi Vaidyanathan  Joint Secretary, Government of India
DELEGATE-LED DISCUSSIONS 11:45AM–12:45PM

**Productivity in the 21st Century: A Vision for the New World of Work**
*WEST WING, LECTURE THEATER 6*
Technology is transforming the world of work. Everything from what we do, to how we do it, to the role the workplace plays is changing. Join us to discuss and learn more!
*David Jones* Executive Producer/Principal Program Manager, Microsoft

**The Role of Social Impact Evidence in Social Ventures and Impact Investing**
*WEST WING, SEMINAR 1*
Learn the rationale and operational challenges in using evidence in social ventures and how the Global Innovation Fund is applying evidence in its work as a new impact funder.
*Russell Siegelman* Board Chair, Global Innovation Fund

**Learning from Failure: What Makes a Social Enterprise Fail?**
*WEST WING, SEMINAR 3*
Brave entrepreneurs sometimes succeed, sometimes fail. Understanding why they fail is as informative as why they succeed. How can these lessons inform the future?
*Pamela Roussos* Senior Director, GSBI, Miller Center for Social Entrepreneurship

**When Your Partner is Your Partner: Working Together in Life and Social Good**
*WEST WING, SEMINAR 8*
Join two couples, Jena and James Nardella and Kennedy and Jessica Odede, to share practical lessons in creating rhythms to sustain both mission and marriage.
*Jena Nardella* Co-Founder, Blood:Water

**Using Technology for Populations on the Move: Education for Refugees, Displaced Populations, and Migrants**
*WEST WING, SEMINAR 2*
With an increasing number of people on the move across the world for a variety of reasons, what role can technology play in the education of those children and youth?
*Maggie Mitchell Salem* Executive Director, Qatar Foundation International

**Mass Collaboration to End Global Poverty: Creating a New Paradigm of Trust in the Social Development Sector**
*WEST WING, SEMINAR 4*
What is holding us back from working together to deliver cheaper, faster, and better goods and services? How can we avoid working in silos and embrace collaboration?
*Jack Sim* Founder of BOP HUB and World Toilet Organization

**Leaving No One Behind to Achieve Global Sustainable Income**
*WEST WING, SEMINAR 9*
How can we work together to foster better social integration and development of young citizens with disabilities? Come join a discussion about barriers and opportunities.
*Henry Nyombi* Executive Director, Youth with Physical Disability Development Forum
Fishermen and Women Leading the Revolution on Global Prosperity

WEST WING, SEMINAR 10
How fishermen and women with local resource rights are quietly leading a global revolution in stewardship, development, and innovation within sustainable fisheries.

Namrita Kapur Managing Director, Corporate Partnerships Program, Environmental Defense Fund
As our community convenes, we’ll explore **fierce compassion**—and how this apparent contradiction is critical to the work and success of those seeking to create a better, fairer world. We will hear from innovators who have embraced this duality to address some of the most serious challenges faced by humanity today, and consider how we might leverage this idea and our time together to drive lasting change.

Doors open at 1:15pm and seating is general admission. Stewards will guide you to New Theatre, a 10-minute walk from Said Business School.

---

**MASTER OF CEREMONIES**

Stephan Chambers  
Chairman, Skoll Centre for Social Entrepreneurship, University of Oxford

**WELCOME**

Jeff Skoll  
Chairman, Jeff Skoll Group  
Skoll Foundation, Skoll Global Threats Fund, Participant Media, and Capricorn Investment Group

**TIDES OF CHANGE: REFLECTIONS ON THE AMBITION COALITION**

Selina Leem  
IB Diploma Program Student, UWC Robert Bosch College; Citizen of the Marshall Islands

**A MILESTONE FOR HUMANITY AND VISION FOR THE FUTURE**

Mary Robinson  
President, Mary Robinson Foundation—Climate Justice; Former President of Ireland and UN High Commissioner for Human Rights

**A CLIMATE OF CHANGE: FUELING A NEW FUTURE**

Al Gore  
Chairman, The Climate Reality Project; Former Vice President of the United States

**MUSICAL PERFORMANCE**

Malek Jandali  
Syrian-American Composer and Pianist

**PERSPECTIVES ON RESILIENCE**

Annie Griffiths  
Executive Director, Ripple Effect Images
Refugee Crisis: Roots and Remedies
NELSON MANDELA LECTURE THEATRE
PANEL DISCUSSION

Worldwide, an estimated 60 million people have been displaced—a number unprecedented in human history. The war in Syria has been the primary driver of the recent increase, but conflicts in the larger Middle East, Africa, and Asia have all contributed to this global crisis. In a complicated tapestry of actors—NGOs, governments, international institutions—how can we ensure relief is delivered in an effective, responsible manner? How can we develop policies built on equity and opportunity, rather than fear? What opportunities exist to rethink the way we handle future refugee crises—or help us prevent crisis entirely?

Ag Faceoff: For-profit or Nonprofit, Which Wins the Social ROI Contest?
RHODES TRUST LECTURE THEATRE
DEBATE

If you had $1 million to invest to improve outcomes for smallholder farmers, would you invest it as equity or make a grant? For-profit or nonprofit: which generates the higher social return on investment? Four expert practitioners will share their evidence and argue the case. They’ve made up their minds. Will they change yours? Let’s debate and then decide. Come ready to mix it up!
The Neuroscience of Fierce Compassion

LECTURE THEATRE 4
INTERVIEW SERIES

What parts of the brain are stimulated when we feel fierce anger or compassion? Can compassion be learned or is it innate? Does empathy have limits, especially for those of us working on the frontlines of social change? Take an extraordinary visual trip through a real brain, and hear from a new wave of researchers using the methods of social psychology and cognitive neuroscience to challenge our views on these questions. Explore how compassion—and its limits—might inform our work as social innovators.

MODERATOR
Melina Uncapher Assistant Professor, University of California at San Francisco; CEO and Co-Founder, Institute for Applied Neuroscience

SPEAKERS
Taddy Blecher CEO, Community and Individual Development Association
Adam Waytz Associate Professor of Management and Organizations, Kellogg School of Management
Jamil Zaki Assistant Professor, Stanford University

Healthcare as an Engine for Social Transformation

EDMOND SAFRA LECTURE THEATRE
PANEL DISCUSSION

Healthcare can play a catalytic role in driving societal transformation due to its scale, economic clout, infrastructure, engagement in communities, influence, and moral imperative. Healthcare can establish cross-sectoral relationships that not only improve individual health, but build community health and resilience. Come discuss the opportunities and challenges associated with the health sector as a pivotal—but often underestimated—catalyst for broader social transformation and highlight examples where healthcare is part of a broader healing strategy for communities, economies, and the planet.

MODERATOR
Richard Besser Chief Health and Medical Editor, ABC News Network

SPEAKERS
Gary Cohen Co-Founder and President, Healthcare Without Harm
Tyler Norris Vice President, Total Health, Kaiser Permanente
Rebecca Onie Co-Founder and CEO, Health Leads

Moral Stances and Decision Making: A Practical Exploration

SEMINAR ROOM A
ROUNDTABLE

We are equipped and prepared to answer practical questions about our organization’s scale, outcomes, cost-effectiveness, and other signals of success. But let’s explore a different lens for our work: the moral lens. Whether or not we discuss it openly, moral decisions are at the center of what we do and how we do it. How do we decide which programs or products to prioritize and resource with time and talent? Which deserving client do we serve—perhaps at the expense of others? Is scale or reach more important? We’ll help equip each other to answer these questions and translate values into practical models.

SPEAKERS
Bill Drayton Founder and CEO, Ashoka
Kirk Hanson Executive Director, Markkula Center for Applied Ethics
Safeena Husain Executive Director, Educate Girls
Josh Nesbit CEO, Medic Mobile
**SOCIAL HOUR**
5:00–6:45pm
Collaboration Café

Delegates can use this time to network, socialize, or organize meetings prior to dinner. Drinks and light appetizers available in the Collaboration Café.

**FINDING YOUR STORY AND MAKING IT COUNT: A SESSION WITH SUNDAANCE**
5:15–6:45pm
Pyramid Room

We have all witnessed the power of a good story. It can be the determining factor in raising funds, changing behaviors, and making you and your cause memorable. Join the Sundance Institute to explore key elements of narrative storytelling, and put those skills to use by sharing your story in small groups over cocktails. Discover how the most effective storylines create empathy that can lead to action. Group leaders include senior Sundance staff and leading independent filmmakers.

**OFFICE HOURS**
5:15–6:00pm and 6:00–6:45pm
West Wing, Seminar Rooms

New this year, meet with technical and topical specialists in very small groups to help move your organization forward. Topics include: using satellite imagery to detect daily changes on the ground, effective cause marketing contracting, design-based thinking, and more. Each 45-minute session will be limited to 10 participants, available on a first-come, first-served basis.

**SPEAKERS**
Tabitha Jackson Director, Documentary Film Program and Fund, Sundance Institute
Wendy Levy Executive Director, National Alliance for Media Arts and Culture

**FACILITATORS**
Kat Cizek Filmmaker/Artist
Leah Mahan Filmmaker/Artist
Nicole Newnham Filmmaker
Jerry Rothwell Filmmaker
Michele Stephenson Filmmaker/Artist
Lynette Wallworth Artist/Filmmaker, Sundance—Stories of Change

**FACILITATORS**
Noah Manduke President, Durable Good
Kevin McSpadden Director of Social Impact and Innovation Marketing, Facebook
Mike Rios Chief Innovation Officer, 17 Triggers
Christine Sherry Principal, Sherry Consulting
Whitney Smith Founder, Whit and Wisdom
Adam Stofsky Executive Director, New Media Advocacy Project
Andrew Zolli Strategic Advisor, Planet Labs
DELEGATE DINNERS
7:15–9:30pm
University of Oxford Colleges
Dine with fellow delegates within the mysterious walls of Oxford’s oldest and best-known colleges! The University of Oxford has been a seat of learning since the 12th century. Follow an Oxford tradition of connecting with fellow thinkers during an atmospheric evening of dining and conversation. Locate your dinner invitation and your college destination in your badge pack. Stewards will help guide you to the colleges. Dinners start promptly at 7:15pm.

AFTER-HOURS PUB NIGHT
9:30–11:30pm
The Oxford Retreat, Hythe Bridge Street
Join us at the designated after-hours local pub for Skoll World Forum delegates. Catch up on the day’s events, enjoy an energetic debate, or toss back a pint with fellow Forum delegates! Food and drink are on your own.
Thursday
**Introductions**

**DAY AT A GLANCE**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>BREKFAST AND NETWORKING</strong></td>
<td>8:00–8:45am</td>
</tr>
<tr>
<td><strong>GUIDED MEDITATION</strong></td>
<td>8:00–8:45am</td>
</tr>
<tr>
<td><strong>SESSIONS</strong></td>
<td>9:00–10:15am</td>
</tr>
<tr>
<td><strong>SESSIONS</strong></td>
<td>10:45am–12:00pm</td>
</tr>
<tr>
<td><strong>LUNCH</strong></td>
<td>12:00–1:15pm</td>
</tr>
<tr>
<td><strong>LUNCHTIME SESSION</strong></td>
<td>12:15–1:15pm</td>
</tr>
<tr>
<td><strong>LUNCHTIME DELEGATE-LED DISCUSSIONS</strong></td>
<td>12:15–1:15pm</td>
</tr>
<tr>
<td><strong>SKOLL AWARDS FOR SOCIAL ENTREPRENEURSHIP</strong></td>
<td>2:00–4:00pm</td>
</tr>
<tr>
<td><strong>SKOLL AWARDS RECEPTION</strong></td>
<td>4:00–6:00pm</td>
</tr>
<tr>
<td><strong>SERENDIPITY DINNERS</strong></td>
<td>6:00–7:30pm</td>
</tr>
<tr>
<td><strong>PARTICIPANT MEDIA FILM SCREENING:</strong></td>
<td><strong>HE NAMED ME MALALA</strong> 7:30–9:30pm</td>
</tr>
<tr>
<td><strong>AFTER-HOURS PUB NIGHT</strong></td>
<td>9:30–11:30pm</td>
</tr>
</tbody>
</table>

**EXPERIENCE IMMERSIVE STORYTELLING**

Virtual Reality Lounge

Collisions is a virtual reality journey, created by artist Lynette Wallworth, that takes you into the homeland of indigenous elder Nyarri Morgan and the Martu tribe in remote Western Australia. Put on a headset and experience the power of immersive virtual reality storytelling as Nyarri shares his powerful story of first contact with Western science and technology. This 15-minute short will be screened throughout the Forum, with the filmmakers available periodically for Q&A. Please see the screening schedules in the Entrance Hall and Virtual Reality Lounge.

**BREAKFAST AND NETWORKING**

8:00–8:45am

Collaboration Café

This time is designed to accommodate breakfast meetings, personal time, or networking with other delegates at Saïd Business School. A light breakfast will be served.

**GUIDED MEDITATION**

8:00–8:45am

West Wing, Seminar 7

Silent meditation reunites body and mind in the present moment. Guided morning meditations are an opportunity to practice this together, and prepare yourself for a mindful Skoll World Forum. Open to all, no experience required. Led by your fellow delegate, Skoll Awardee, and Zen priest, Bart Weetjens.
Leading Through Adversity
NELSON MANDELA LECTURE THEATRE
PANEL DISCUSSION

Throughout history, from the statehouse to the boardroom, women have been excluded from leadership roles globally. We have a long way to go toward equal representation in positions of power, but the paradigm is beginning to shift. As women increasingly fill leadership roles, evidence is mounting that female leadership is tied to positive outcomes in profits, business ethics, peace, and the public good. Yet, many stereotypes still hold firm. This session will address those taboos, discuss data both positive and inconclusive, and highlight some of the women moving the needle on gender equity in leadership.

MODERATOR
Pat Mitchell Founder and President, Pat Mitchell Media

SPEAKERS
Alaa Murabit Founding President, The Voice of Libyan Women
Mary Robinson President, Mary Robinson Foundation—Climate Justice
Halla Tomasdottir Founder/CEO, Sisters Capital
Mpho Tutu Reverend Canon

Rethinking Giving
PYRAMID ROOM
PANEL DISCUSSION

We’re all aiming at the same target: making the world a healthier, safer, and more just place to live. But as a new generation of philanthropists emerges, many are starting to reconsider the ways charitable giving is done. They are pushing the envelope on giving by pooling assets and risk, blending capital to fund entire ecosystems, embedding sustainable practices into global operations, or throwing away programmatic infrastructure altogether to give cash directly to those who need it. We’ll hear from those who are rethinking giving, and discuss how funders from New York to Delhi can play to win.

MODERATOR
Noah Manduke President, Durable Good

SPEAKERS
Zia Khan Vice President, Initiatives and Strategy, Rockefeller Foundation
Kathleen McLaughlin President, Walmart Foundation and Chief Sustainability Officer, Walmart
Paul Niehaus Co-Founder/President, GiveDirectly
Neera Nundy Founder and Partner, Dasra
Empathetic Storytelling and the Moral Imagination

Today’s most creative social entrepreneurs and storytellers harness the power of their imagination to invoke a moral universe. Fueled by an ethical imperative, these changemakers employ the tools of empathetic storytelling and new immersive experiences to drive social change. This session explores the role moral imagination plays in realizing a world of peace, justice, and sustainable prosperity.

Moderator
Tabitha Jackson Director, Documentary Film Program and Fund, Sundance Institute

Speakers
Sonita Alizadeh Artist and Activist, The Strongheart Group
Gary Gottlieb Chief Executive Officer, Partners in Health
Paul Farmer Co-Founder and Chief Strategist, Partners In Health
Cori Shepherd Stern Producer, Bend the Arc
Lynette Wallworth Artist/Filmmaker, Sundance—Stories of Change

Water: Tenacious, Collaborative Responses to a Global Crisis

How is it possible that universal access to clean water was achieved centuries ago in Europe, and yet 10% of the current global population still lacks access? The recently minted Sustainable Development Goals provide a renewed opportunity to refocus and redouble efforts to this wicked problem. How will organizations working on the front lines of this issue realign themselves against the persistent and deeply entrenched challenges of the past? Join social entrepreneurs to discuss these fierce challenges, the brightest successes, and paths forward to achieving truly transformative change by 2030.

Moderator
J. Carl Ganter Managing Director and Co-Founder, Circle of Blue

Speakers
Eleanor Allen CEO, Water For People
Neil Jeffery CEO, Water and Sanitation for the Urban Poor
Gary White CEO and Co-Founder, Water.org

Mindfulness for Personal Sustainability: Investing in Change from the Inside Out

Effective social change requires leaders to remain grounded and discern when it is necessary to take a step back from their efforts to restore themselves. Long-term stress and imbalance can distort and limit our capacities for collaboration, creativity, compassion, problem-solving and relationship-building. Stress can also lead to higher rates of turnover, illness, depression, and poor decision-making. This experiential session will explore a range of mindfulness practices that allow individuals to foster resiliency and ensure personal sustainability.

Speaker
Gretchen Ki Steidle Founder and President, Global Grassroots
Post-Paris: A New Era in Global Sustainability?

Nelson Mandela Lecture Theatre
Panel Discussion

In a remarkable moment in Paris last December, ministers from 195 countries agreed to stop global warming “well below” 2 degrees Celsius. This agreement was decades in the making and represents a strong signal to leaders in the private, public, and social sectors. But now that the celebrations are over, how will countries, industries, and citizens close the gaps on emissions to comply? A mix of political will, investment, culture change, and compassion will be necessary to ensure the agreement is actualized, and climate justice achieved.

Moderator
Dipender Saluja Managing Director, Capricorn Investment Group

Speakers
David Blood Senior Partner, Generation Investment Management
Mindy Lubber President, Ceres
Mary Robinson President, Mary Robinson Foundation—Climate Justice
Thom Woodroofe Climate Policy and Communications Advisor, Independent Diplomat

Design for Action: Innovative Interventions

Pyramid Room
Interview Series

Today, design processes are used to create far more than consumer products. As design is used to develop comprehensive solutions for complex problems, the introduction of the solution can be just as important as the solution itself. How to solve for this? Design the intervention! Explore how design thinking can help system innovators create the new worlds they’ve imagined, and discuss how stakeholder engagement throughout the process is key. Hear from social entrepreneurs who have successfully designed a solution and prepare to share your own.

Moderator
Jennifer Riel Adjunct Professor, Rotman School of Management

Speakers
Tim Brown CEO, IDEO
Paul Farmer Co-Founder and Chief Strategist, Partners In Health
Safeena Husain Executive Director, Educate Girls
Roger Martin Institute Director, Martin Prosperity Institute
Can Digital Innovations Unlock Partnerships to Scale Impact?
**RHODES TRUST LECTURE THEATRE**
**PANEL DISCUSSION**

Digital tools offer the promise of efficiently reaching the underserved—especially as more communities become accessible through mobile phones and the Internet. But when is technology more of a distraction than an asset for a social entrepreneur? When can digitizing finance or operations excite or require the engagement of an institutional partner? This panel will explore practical solutions that are being implemented at scale through multi-sector partnerships aimed at addressing stakeholders’ social, economic, and environmental needs.

**MODERATOR**
Robert Annibale  Global Director of Inclusive Finance, Citi

**SPEAKERS**
Andrea Coleman  Founder, Riders for Health
Luis Guzman Pardo Figueroa  Treasury Director, SABMiller—UCP Backus and Johnston SAA (Peru Operation)
Jason Lamb  Deputy Director, Bill & Melinda Gates Foundation
Andrew Youn  Founder and Director, One Acre Fund

Leapfrogging Development: How New Technologies Will Accelerate Change
**LECTURE THEATRE 4**
**SKOLL SHORTS**

New technology and applications have the potential to better reach underserved populations, navigate market gaps, and allow developing countries to leapfrog outdated models entirely. Technology is also improving the development community’s reach and efficiency, radically changing the way social entrepreneurs work. In a series of short talks, this session highlights five breakthrough technologies: digital currencies, drone delivery, remote sensing technology for agriculture, 3D mapping of oceans, and self-powered mobile Wi-Fi; and explores the potential each has to disrupt accepted methods of promoting social and environmental progress.

**MODERATOR**
Obi Felten  Director, Google X

**SPEAKERS**
Sly Lee  Founder/President, The Hydrous
Sarah Martin  Vice President, Digital Currency Council
Andreas Raptopoulos  CEO and Co-Founder, Matternet, Inc.
Juliana Rotich  Executive Director, BRCK
Jim Taylor  CEO, Proximity Design

The News We Need
**EDMOND SAFRA LECTURE THEATRE**
**PANEL DISCUSSION**

Migration, epidemics, corruption, terrorism—the latest stories keep hitting our feeds, screens, and front pages. This panel questions the coverage of the most important issues of 2016 through a philosophical lens—what is the news actually for? How does it help, and when does it harm society? As journalism is transformed by technology, we have an opportunity to question who packages the news, for whom, and for what purpose? Speakers will share insights from their own work, and perspectives on how citizens and social entrepreneurs can get the news they need to lead better lives and build better societies.

**MODERATOR**
Jess Search  CEO, BRITDOC

**SPEAKERS**
Wajahat Ali  Creative Director, Affinis Labs
Anas Aremeyaw Anas  Founder, Tiger Eye Media
Zoe Williams  Columnist, The Guardian
Seema Yasmin  Reporter, The Dallas Morning News, and Professor, University of Texas at Dallas
**THURSDAY 12:00–1:15PM**

**DELEGATE-LED DISCUSSIONS 12:15–1:15PM**

**What Do Land Rights Have to Do with Climate Change, Malnutrition, Conflict, and Inequality?**

WEST WING, LECTURE THEATER 6

Join a discussion on how land rights are connected to our most pressing global challenges and how improving land rights can help advance the issues you care about.

Tim Hanstad Co-Founder and Senior Advisor, Landesa

**Blended Finance: Unlocking Private Capital for Development Impact in Agriculture, Health, and Beyond**

WEST WING, CLASSROOM 1

How blended finance approaches can leverage philanthropic and below-market funding to de-risk investment vehicles so capital can flow to under-served markets.

Brian Milder Senior Vice President of Strategy, Advisory and Innovation, Root Capital

**Humanitarian Relief in an Era of Connectedness: The Impact of Social Media, Finance, and Advocacy Tools**

WEST WING, SEMINAR 1

Explore lessons from thousands of fundraisers supporting humanitarian efforts in the past year, from relief in Nepal to Syrian refugees to bonded labor in Pakistan.

Breanna DiGiammarino Senior Director of Social Innovation, IndieGoGo

**Unlocking Artisan Economic Development: How to Increase Value to Support Small Scale Producers**

WEST WING, SEMINAR 2

The second largest employer in the developing world after agriculture is the artisan sector, now a $32 billion market. How can we unlock value in this emerging market?

Peggy Clark Vice President, Policy Programs, Aspen Institute

**Global Mental Health—Ripe for Social Entrepreneurs?**

WEST WING, SEMINAR 3

Global mental health is at an incredible tipping point. Come discuss how we must move beyond picking the low-hanging fruit.

Jess McQuail Executive Director, BasicNeeds

**What Happens After War? How Veterans Are Leading the Charge to Rebuild Communities Throughout the World**

WEST WING, SEMINAR 4

Explore challenges and opportunities unfolding for post-war service, including how military veterans are being deployed in imaginative ways to make communities more connected and resilient.

Ned Breslin Partnerships and Programmatic Investments Executive Vice President, Wounded Warrior Project

**Tackling Youth Unemployment Through Social Business Models**

WEST WING, SEMINAR 8

Come discuss how Yunus Social Business investees and others are turning young job seekers into micro-entrepreneurs and skilled employees.

Saskia Bruysten Co-Founder and CEO, Yunus Social Business

**The Future of Social Impact and Entrepreneurship Education**

WEST WING, SEMINAR 9

How can universities, accelerator programs, and social entrepreneurship training courses expand their focus from the social entrepreneur to positive social transformation?

Daniela Papi-Thornton Deputy Director, Skoll Centre for Social Entrepreneurship
Grab lunch from the Collaboration Café. Then join a casual, peer-to-peer discussion on a subject suggested by a fellow delegate.

Why Do We Keep Getting Leadership Transitions Wrong?

**WEST WING, SEMINAR 10**

Succession planning is the number one organizational concern for nonprofits, yet all the studies suggest that nonprofits and their boards grossly neglect this all-important task. What is the disconnect?

*Michael Etzel* Manager, The Bridgespan Group

---

LUNCH SESSION 12:15–1:15PM

**Skoll World Forum Young Leaders Initiative: Story Studio**

**PYRAMID ROOM**

Do you remember when you first realized your passion, belief, and hope for a better world? This lunch session features a group of emerging social entrepreneurs who were selected worldwide to take part in the 2016 Young Leaders Initiative. Together, this cohort of diverse changemakers will offer their powerful and authentic voices, sharing their unique perspectives on their work and their inspirations.

Come and gain a deeper understanding of the motivations, and stories that inspire young people in the social sector today.

Lunch will be available for attendees of this session.
The Skoll World Forum Awards Ceremony is an emotional highlight of the week. The Skoll Foundation invites you to honor His Holiness the 14th Dalai Lama and the recipients of the 2016 Skoll Award for Social Entrepreneurship, and to celebrate all those who demonstrate fierce compassion in their work, collectively creating a more peaceful, prosperous, and sustainable world.

Doors open at 1:15pm and seating is general admission.
MALLIKA DUTT AND SONALI KHAN
Breakthrough
Stopping gender-based violence
Violence against women and girls is a largely unrecognized human rights abuse, affecting a third of the world’s female population. Policies and education are not enough to accomplish change in the face of deeply held cultural norms. Breakthrough shifts the focus to preventing violence and discrimination by changing society’s norms. Mallika and Sonali mobilize communities using popular media, leadership training, and advocacy. They catalyze millennials, especially boys and young men, to recognize the violence and lead the change. Breakthrough has reached 15 million people in rural communities and 350 million through its media campaigns. Mallika and Sonali’s work has contributed to raising the average age of marriage by nearly a year in Bihar and Jharkhand, India.
BRYAN STEVENSON
Equal Justice Initiative
Building a just criminal system

The United States has the world’s highest incarceration rate, with nearly a third of young black men under some form of criminal justice control. Seeking freedom for the unjustly imprisoned and reform of the system, Bryan Stevenson and Equal Justice Initiative (EJI) take a comprehensive approach. They start with research, share insights with key audiences, and litigate cases with potentially broad impact, building on a foundation of service to incarcerated people and marginalized communities. EJI has won relief for hundreds of wrongfully convicted people (including 115 sentenced to death), successfully argued before the Supreme Court to end life-without-parole sentences for children, challenged excessive sentencing, and engaged the public in acknowledging injustices.
CHUCK SLAUGHTER
Living Goods

Saving lives door-to-door

Nearly 6 million children under the age of five die each year in the developing world. Chuck Slaughter and Living Goods support networks of village health entrepreneurs who go door-to-door teaching families better health practices while selling basic health products including simple treatments for malaria and pneumonia, fortified foods, healthy pregnancy kits, and solar lights. Living Goods’ smartphone apps automate diagnoses, send treatment reminders, and track key metrics in real time. Independent randomized research shows the model reduces child deaths by more than 25 percent, for an annual cost of less than $2 per person reached. Currently operating in Uganda and Kenya, and supporting partners advancing the model in Myanmar and Zambia, Living Goods is poised to grow.
Billions of people live outside the protection of the law. They can be driven from their land, extorted by officials, and intimidated by violence. Vivek Maru founded Namati to place the power of the law in the hands of the people. Namati trains and deploys grassroots legal advocates who work with communities to advance justice. Together with its partners, Namati has supported more than 40,000 clients in eight countries to protect community lands, enforce environmental law, and secure basic rights to healthcare and citizenship. Drawing on data from thousands of cases, Namati advocates for improvements to policies and systems that affect millions of people. Namati brings together a global network of more than 500 groups dedicated to legal empowerment.
OREN YAKOBOVICH
Videre

Exposing and ending violence and abuse

Even as technology empowers anyone with a smartphone to be an international broadcaster, the world’s most vulnerable populations remain voiceless. Most of the remote places where human rights crises unfold are subject to censorship and communications blackouts, unreachable by traditional media. Videre gives local activists equipment, training and support to safely capture footage of human rights violations, and distributes this evidence strategically to influence media, political leaders, and courts. Its human rights defenders have exposed political intimidation, corruption, and violence. Perpetrators have been exposed and brought to trial, defenders of human rights operate more securely, and leaders who once incited violence have come to warn against it.
Although he calls himself a simple Buddhist monk, His Holiness the 14th Dalai Lama, Tenzin Gyatso, is a global icon of peace and understanding. Born in 1935 in northeastern Tibet, he was recognized at the age of two as the reincarnation of the 13th Dalai Lama. He assumed political power after China’s 1949-1950 invasion of Tibet and went to Beijing for peace talks in 1954. But with the suppression of the Tibetan national uprising in Lhasa, he was forced to escape into exile in 1959. Since then he has lived in Dharamsala, India. The Dalai Lama has long advocated a “Middle Way Approach” of seeking genuine autonomy for the Tibetan people through peaceful dialogue, within the framework of the People’s Republic of China. He was awarded the Nobel Peace Prize in 1989. Beyond his advocacy for nonviolence, the Dalai Lama is recognized as the first Nobel laureate to champion the global environment. In 2011, the Dalai Lama completed the process of democratization of the Tibetan exile administration by transferring all of his political authority to the elected leadership. He has traveled the globe with his message of peace, inter-religious understanding, universal responsibility, and compassion.
AWARDS RECEPTION
4:00–6:00pm
Ashmolean Museum of Art and Archaeology
The Skoll Awards for Social Entrepreneurship recognize extraordinary leadership and the proven potential to create large-scale change throughout the world. Help celebrate and honor the 2016 Skoll Awardees in a ceremony at New Theatre, followed by a reception at the Ashmolean Museum of Art and Archaeology, Britain’s first public museum. Enjoy drinks and canapés among the ancient exhibits.

SERENDIPITY DINNERS
6:00–7:30pm
Dining locations throughout Oxford
After the reception at the Ashmolean Museum, join fellow delegates for “Serendipity” dinners—tables reserved for Skoll World Forum delegates throughout Oxford for networking and dining. Food and drink are on your own. Spots will be filled on a first-come, first-served basis.

Sign up at skoll.org/serendipity-dinner-signup
PARTICIPANT MEDIA FILM SCREENING:  
**HE NAMED ME MALALA**  
7:30–9:30pm  
New Theatre

*He Named Me Malala* is an intimate portrait of Nobel Peace Prize Laureate Malala Yousafzai, who was targeted by the Taliban and severely wounded by a gunshot when returning home on her school bus in Pakistan’s Swat Valley. She miraculously survived and is now a leading campaigner for girls’ education globally as Co-founder of the Malala Fund. Acclaimed documentary filmmaker Davis Guggenheim (*An Inconvenient Truth, Waiting for Superman*) shows us how Malala, her father Zia, and her family are committed to fighting for education for all girls worldwide. The film gives us an inside glimpse into this extraordinary young girl’s life—from her close relationship with her father who inspired her love for education, to her impassioned speeches at the UN, to her everyday life with her parents and brothers.  
*He Named Me Malala* is courtesy of Fox Searchlight Pictures in association with Image Nation Abu Dhabi and Participant Media with National Geographic Channel and the Malala Fund.

Panel discussion and Q&A to follow. Speakers to be announced.

*Seating is first-come, first-served. The film screening is free of charge, open to the public, and no ticket is necessary.*

“One child, one teacher, one book, and one pen can change the world.” —Malala Yousafzai

---

**AFTER-HOURS PUB NIGHT**  
9:30–11:30pm  
The Slug and Lettuce

Join us at the designated after-hours local pub for Skoll World Forum delegates. Catch up on the day’s events, recharge your batteries, and enjoy music and dancing with fellow Forum delegates! Food and drink are on your own.
Friday
Introductions

**DAY AT A GLANCE**

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>BREAKFAST AND NETWORKING</strong></td>
<td>8:00–9:45am</td>
</tr>
<tr>
<td><strong>GUIDED MEDITATION</strong></td>
<td>8:30–9:30am</td>
</tr>
<tr>
<td><strong>SESSIONS</strong></td>
<td>10:00–11:15am</td>
</tr>
<tr>
<td><strong>CLOSING PLENARY</strong></td>
<td>11:45am–12:45pm</td>
</tr>
<tr>
<td><strong>LUNCH</strong></td>
<td>1:00–2:00pm</td>
</tr>
</tbody>
</table>

**EXPERIENCE IMMERSIVE STORYTELLING**

**Virtual Reality Lounge**

*Collisions* is a virtual reality journey, created by artist Lynette Wallworth, that takes you into the homeland of indigenous elder Nyarri Morgan and the Martu tribe in remote Western Australia. Put on a headset and experience the power of immersive virtual reality storytelling as Nyarri shares his powerful story of first contact with Western science and technology. This 15-minute short will be screened throughout the Forum, with the filmmakers available periodically for Q&A. Please see the screening schedules in the Entrance Hall and Virtual Reality Lounge.

**BREAKFAST AND NETWORKING**

*8:00–9:45am*

**Collaboration Café**

This time is designed to accommodate breakfast meetings, personal time, or networking with other delegates at Said Business School. A light breakfast will be served.

**GUIDED MEDITATION**

*8:30–9:30am*

**West Wing, Seminar 7**

Silent meditation reunites body and mind in the present moment. Guided morning meditations are an opportunity to practice this together, and prepare yourself for a mindful Skoll World Forum. Open to all, no experience required. Led by your fellow delegate, Skoll Awardee, and Zen priest, Bart Weetjens.
Challenging Global Wealth Inequality
NELSON MANDELA LECTURE THEATRE
PANEL DISCUSSION

In both developed and developing countries, wealth distribution is increasingly distorted. A 2014 study of Organization for Economic Co-operation and Development countries concluded that wealth inequality was at its highest level for the past half century. Speakers will explore the factors behind increasing disparities and the role social enterprises can play to achieve a more equitable future, while fundamentally shifting the global equity paradigm.

MODERATOR
Emily Kasriel  Head of Editorial Partnerships and Special Projects, BBC World Service Group

SPEAKERS
Degan Ali  Executive Director, Adeso
Nick Hanauer  Founder, Civic Ventures
Yves Moury  Founder, President and CEO, Fundación Capital
Darren Walker  President, Ford Foundation
Ngaire Woods  Dean, Blavatnik School of Government, University of Oxford

Ready, Set, Go! Launching the Sustainable Development Goals
PYRAMID ROOM
PANEL DISCUSSION

The launch of the Sustainable Development Goals marks a new era in global development—one that necessitates tighter integration of efforts among international institutions, national governments, corporations, and philanthropic actors. How will individual countries, organizations, and citizens tangibly contribute towards these collective goals? How will this global community define success and ensure accountability? In year one of this historic accord, explore the complex work of turning a global agreement on 17 broad goals into a reality by 2030.

MODERATOR
Ray Suarez  Journalist and Author

SPEAKERS
Elizabeth Cousens  Deputy CEO, UN Foundation
Michael Green  Executive Director, Social Progress Imperative
Jane Griffiths  Company Group Chairman, Janssen, Europe, Middle East and Africa
Macharia Kamau  Ambassador and Permanent Representative, Kenya Mission to the United Nations
The Changing World of Work: Does the Collaborative Economy Foster Trust or Inequity?

**RHODES TRUST LECTURE THEATRE**

**PANEL DISCUSSION**

Traditional market behaviors—renting, lending, sharing, bartering, gifting—are being upended. A new economic system of decentralized marketplaces has emerged. By leveraging under-utilized assets and people to unlock value, collaborative economy platforms bypass traditional institutions to directly match needs with haves. Critics argue that rather than empowering individuals, these models amplify existing inequity by further disassociating workers from their industries, while deteriorating job security and paths for career progress. Join us to explore the tension between worker exploitation and empowerment.

**MODERATOR**

Pamela Hartigan Director, Skoll Centre for Social Entrepreneurship

**SPEAKERS**

Rachel Botsman Collaborative Economy Expert, Collaborative Lab
Juan Cartagena Founder and CEO, Traity
Sara Horowitz Executive Director, Freelancers Union
Wingham Rowan Director, Beyond Jobs

---

Peace + Prosperity: Youth Seizing the Future

**LECTURE THEATRE 4**

**PANEL DISCUSSION**

In many of the world’s urban centers—especially those wracked by persistent conflict—lack of leadership development and employment opportunities leads to further unrest among younger generations. But, with the right skills and opportunities, young people can leverage leadership, innovation, and an entrepreneurial spirit to build peaceful and sustainable livelihoods for themselves and future generations. Hear from those at the forefront of youth empowerment in complex places—including some young people who are breaking down barriers, and inspiring and equipping their peers.

**MODERATOR**

Hilary Pennington Vice President, Education, Creativity and Free Expression, Ford Foundation

**SPEAKERS**

Catalina Cock Duque Executive Director, Fundación Mi Sangre
Angela Syombua Nzioki Co-Founder and Country Manager, Pluspeople Kenya Limited
Iliana Montauk Co-Founder, Gaza Sky Geeks/Mercy Corps
Joseph Munyambanza Co-Founder, CIYOTA

---

Leading with Compassion: Your 30-Day Leadership Plan

**SEMINAR ROOM A**

**ROUNDTABLE**

Delegates of the Skoll World Forum are exposed to world-changing ideas and invaluable relationship-building over the course of just a few days. Make them count: use a closing moment to capture understanding and envision a clear path to action. You’ll come away with a 30-day leadership plan—a practical tool complete with directions, goals, and milestones—to help bring fierce compassion to your life and work.

**SPEAKERS**

Lisa Maulhardt EVP, SYPartners
Natalie Silverstein Director of Brand Development, SYPartners
To conclude the 2016 Skoll World Forum, we’ll hear from two individuals who believe that all humans have the right to pursue their own futures. While hailing from very different worlds, they embody the power and transformative potential of **fierce compassion**.

Doors open at 11:15am and seating is general admission.

---

**M A S T E R  O F  C E R E M O N I E S**

**Stephan Chambers**  
Chairman, Skoll Centre for Social Entrepreneurship, University of Oxford

**R E F U G E E S  A S  A  R E S O U R C E**

**Alexander Betts**  
Director, Refugee Studies Centre, University of Oxford

**N O T  F O R  S A L E**

**Sonita Alizadeh**  
Artist and Activist; Subject of Sundance Grand Jury Award-winning documentary, *Sonita*

Q&A with **Tabitha Jackson**,  
Director, Documentary Film Program and Fund, Sundance Institute

---

**L U N C H**  
1:00–2:00pm, Collaboration Café

After the Closing Plenary, join us at the Saïd Business School for lunch—your last opportunity at the Forum to connect with new and old friends, and solidify new opportunities before bringing this year’s Skoll World Forum to conclusion.
The Skoll Foundation mourns the loss of Soraya Salti, founder of INJAZ al-Arab. Soraya and her sister, Jumana, both died tragically and unexpectedly in November 2015.

Soraya was an outstanding leader and became the first Arab woman to be honored with the Skoll Award for Social Entrepreneurship in 2009. As the founder and leader of INJAZ al-Arab, she touched the lives of hundreds of thousands of Arab youth, working with them to overcome unemployment and inspiring them to believe they had the potential to shape their lives and the future of their countries.

Her legacy lives on as INJAZ continues to reach and prepare millions of young people throughout the Middle East to realize their full potential.

Together with her many friends, family, and admirers, we grieve the loss of a wonderful woman and member of our community, knowing that we can best honor her legacy by redoubling our efforts to help transform the lives of the young people she believed in so deeply.
ENVIRONMENTAL FOOTPRINT

To minimize the footprint of the Skoll World Forum, we have taken great care to ensure that the entire event prioritizes sustainable practices. Therefore, each and every product you see at the Forum, from signage and production sets to the furniture, was made using local, sustainable products and reused from prior years whenever possible.

In addition, all paper materials were made using responsible sources. Whenever possible meals include fair-trade products and local produce.

Specific practices include:

• Using local, sustainable, and fair-trade items in lunches and delegate meals when possible
• Placing composting and recycling stations throughout meeting venues
• Using reusable signage to eliminate one-time usage as much as possible
• Printing programs using responsibly-sourced paper and ink
• Eliminating all extraneous packaging, such as bags and folders
• Collecting and reusing bamboo lanyards and plastic badge holders
• Providing reusable water bottles and water stations
• Encouraging mass transit to the Forum from London
• Providing a carbon-offset link for attendees to offset their travel

Please leave your badge and lanyard at Saïd Business School to be reused. Thank you!
Collisions, directed by artist/filmmaker Lynette Wallworth, is a virtual reality journey into the homeland of indigenous elder Nyarri Morgan and the Martu tribe in remote Western Australia. Nyarri’s first contact with western culture came in the 1950s via a dramatic collision between his traditional world view and cutting edge Western science and technology when he witnessed firsthand and with no context, an atomic test. Nyarri offers us a view into what he saw and shares his perspective on the Martu way to care for the planet. Collisions focuses on the needs of future generations as we dive head-long into the fourth industrial revolution. Director Lynette Wallworth and producer Nicole Newnham connected around this story as Sundance Stories of Change storytelling advisors at the 2014 Skoll World Forum, and will be on hand to discuss the project, both as a cutting-edge feat of artistry and technology and as an example of immersive storytelling that has already had a profound impact on audiences at Sundance and Davos.

This 15-minute short will be screened in the Virtual Reality Lounge throughout the Forum, with the filmmakers available periodically for Q&A. Please see the screening schedules in the Entrance Hall and Virtual Reality Lounge.
Love and compassion are necessities, not luxuries. Without them humanity cannot survive.

HIS HOLINESS
THE 14TH DALAI LAMA
Love and compassion are necessities, not luxuries. Without them humanity cannot survive.

HIS HOLINESS
THE 14TH DALAI LAMA